

Oak Lawn Park District Comprehensive Plan

Financial Projections

Historical Trends and Financial Projections

Table of Contents

	<u>Pages</u>
Overview	1 - 2
6-year of Cashflow and Invested Reserves	3 - 8
3-year Program Revenue and Expenses Trends & Analyses	9 - 20
Long-term Capital Project Improvement Plan	21 - 23
Debt Service Schedule	24

Overview

The Oak Lawn Park District budgets its finances using the District's Strategic Plan as its primary planning tool that is scaled to available resources from including; fund balances, property taxes, patron fees, business agreements and invested income against planned expenses for operating expenses and capital projects to maintain infrastructure over time. In order to gauge the future operating requirements, budget managers first look at the current facilities, staffing and programs to determine sustaining their operations without changes. They will then analyze the strategic plan parameters for opportunities and requirements in order to determine whether program fees and other resources can sustain targeted growth. In certain situations, expenses will be reduced if revenues cannot be developed. Managers look at each cost factor related to staffing, facilities, direct expenses and indirect expenses to determine viability of programs and alternative contingencies.

The Covid-19 global pandemic, which shuttered the economies around the world beginning in March of 2020, closed the majority of the operations of the Park District for many months. During the initial few months of the pandemic, only our parks were being utilized, however, as time went by, some of our outdoor activities such as golf returned followed by those indoor activities which could accommodate social distancing restrictions. After two and half years, Almost all of our programming and activities have returned and are flourishing due to the efforts of District staff and the ability to adjust programs and activities to adapt to patron needs.

Property Taxes

Property tax revenues have steadily increase over the past few years and for the coming 2022 property tax levy cycle, an increase of about 2.5% in tax revenue is anticipated due in part to the high CPI calculations registered in the past year. Property taxes are budgeted based on the requested tax levy plus last year's collected personal property replacement taxes.

Grants

District has benefitted in the past from a series of public grants through Park and Recreational Facility Construction (**PARC**), Open Space Lands Acquisition and Development (**OSLAD**), and Department of Natural Resource (**DNR**) grants from public funded capital projects. While the District will aggressively pursue new opportunities and hope to receive grant funds to assist in planned projects.

Invested Cash Reserves

The District's budgeting objective is to maintain six months of working capital so that we can maintain current operations over a six month period in the event of an interruption of state tax distributions. The interest rate market has increased dramatically this past year and it is anticipated that it will remain with higher returns for the foreseeable future both on the interest earned on cash reserves as well as higher costs for the annual general obligations rollover bond.

Debt

Other than the annual general obligations rollover bonds, there are no plans to issue alternate revenue source bonds or debt certificates in the planning period.

Reserves

With the District's commitment to maintain sufficient fund balances and working capital, we do invest all reserves based on our investment policy statement that has dramatically improved our investment yield. We are managing seasonal working capital requirements and the projected capital projects requirements of the District.

Staffing

Personnel expenses include payroll, payroll taxes, benefits and retirement plan contributions and generally account for about 65% of the District's operating budget. Staffing of full-time, part-time year-round employees is not being scheduled to change though seasonal staff will vary with the related program activity. The District monitors regional compensation surveys to guide merit increases for key performers though we continue to lose staff that take advantage of an improving job market. During this planning phase, the District will use an average annual merit increase of 3% and maintain the Christmas bonus program. Additionally, we anticipate that the health benefits will continue to grow faster than CPI inflation which makes it difficult to offer a package of competitive benefits. For employees who are paid minimum wage, the State mandated progressive increase to minimum wage from 2020 through 2025 has dramatically increased these payroll expenses and had a direct effect on the financial performance of programs and the District as a whole.

Other Operating Objects

Management continues to negotiate with vendors for contractual expenses that allow us to remain in a controlled range of nominal increases in normal operating expenses. We aggressively take steps to minimize our expense increases to items such as business insurance, workers compensation and employee benefits.

Oak Lawn Park District -- Cashflow and Reserve Plan

	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	FY'19
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	
Beginning Cash Balance:	7,382,954	7,177,127	5,820,091	6,835,583	6,917,023	5,970,270	5,515,296	4,861,600	4,601,429	4,577,152	4,821,342	6,920,555	
<u>Sources:</u>													
Taxes	85,552	-	1,675,295	1,027,234	-	21,219	-	5,189	17,397	773,492	2,274,063	123,287	6,002,729
Patrons	542,188	639,176	557,463	497,640	437,747	536,776	453,643	624,928	700,181	541,860	581,495	634,703	6,747,799
Other Business	46,548	41,146	28,072	28,623	17,790	41,377	18,712	14,807	31,737	22,490	26,856	19,375	337,533
Grants & Donations	3,800			1,500		255			531				6,086
Bonds							<u>2,029,905</u>						<u>2,029,905</u>
Receipts	678,088	680,322	2,260,830	1,554,997	455,537	599,627	2,502,260	644,924	749,846	1,337,841	2,882,414	777,365	15,124,052
<u>Uses:</u>													
Payroll*	324,049	502,754	494,918	419,395	326,871	327,321	442,900	374,312	294,466	301,517	304,344	306,193	4,419,040
Operations	474,737	798,870	618,170	586,065	487,313	560,622	554,944	385,145	465,356	422,437	460,777	533,215	6,347,651
Capital projects	85,129	735,734	132,250	468,098	588,105	166,658	123,154	145,638	14,301	369,698	18,080	27,057	2,873,902
Debt service							<u>2,034,958</u>						<u>2,034,958</u>
Disbursements	883,915	2,037,358	1,245,338	1,473,558	1,402,289	1,054,601	3,155,956	905,095	774,123	1,093,652	783,201	866,465	15,675,551
Period cashflow	(205,827)	(1,357,036)	1,015,492	81,439	(946,753)	(454,974)	(653,696)	(260,171)	(24,277)	244,189	2,099,214	(89,100)	(551,499)
Ending Cash Balance:	<u>7,177,127</u>	<u>5,820,091</u>	<u>6,835,583</u>	<u>6,917,023</u>	<u>5,970,270</u>	<u>5,515,296</u>	<u>4,861,600</u>	<u>4,601,429</u>	<u>4,577,152</u>	<u>4,821,342</u>	<u>6,920,555</u>	<u>6,831,455</u>	<u>6,831,455</u>
Interest on Invested Re													
Cash & Reserves	<u>7,177,127</u>	<u>5,820,091</u>	<u>6,835,583</u>	<u>6,917,023</u>	<u>5,970,270</u>	<u>5,515,296</u>	<u>4,861,600</u>	<u>4,601,429</u>	<u>4,577,152</u>	<u>4,821,342</u>	<u>6,920,555</u>	<u>6,831,455</u>	<u>6,831,455</u>

Oak Lawn Park District -- Cashflow and Reserve Plan

	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	FY'20
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	
Beginning Cash Balance:	6,831,455	6,427,541	5,781,553	6,709,925	7,211,008	6,950,926	6,587,510	6,314,824	5,718,398	5,479,662	5,947,335	8,159,959	
<u>Sources:</u>													
Taxes	81,095	2,158	1,344,688	1,475,653	11,342	64,832	-	11,099	25,894	595,815	2,539,251	137,516	6,289,343
Patrons	674,655	639,373	695,541	679,402	652,464	468,562	507,021	476,697	529,530	609,670	366,251	36,820	6,335,986
Other Business	21,237	35,364	17,895	15,993	17,633	198,210	19,306	15,218	34,697	24,392	51,190	29,869	481,003
Grants & Donations	1,623	6,557	954				265,911		437	8,045			283,527
Bonds							<u>2,081,615</u>						<u>2,081,615</u>
Receipts	778,610	683,452	2,059,078	2,171,047	681,440	731,603	2,873,853	503,014	590,558	1,237,922	2,956,691	204,205	15,471,474
<u>Uses:</u>													
Payroll*	446,668	405,943	504,170	440,908	341,549	337,746	467,640	387,183	311,002	326,859	328,446	215,736	4,513,849
Operations	578,197	594,586	590,404	682,086	514,748	566,881	556,641	490,274	457,469	414,917	408,416	426,901	6,281,520
Capital projects	157,659	328,911	36,132	546,970	85,225	190,392	44,563	221,983	60,824	28,474	7,205	182,772	1,891,110
Debt service							<u>2,077,695</u>						<u>2,077,695</u>
Disbursements	1,182,524	1,329,440	1,130,706	1,669,964	941,522	1,095,019	3,146,539	1,099,440	829,295	770,250	744,067	825,409	14,764,174
Period cashflow	(403,914)	(645,989)	928,372	501,083	(260,083)	(363,415)	(272,686)	(596,426)	(238,736)	467,673	2,212,624	(621,204)	707,300
Ending Cash Balance:	<u>6,427,541</u>	<u>5,781,553</u>	<u>6,709,925</u>	<u>7,211,008</u>	<u>6,950,926</u>	<u>6,587,510</u>	<u>6,314,824</u>	<u>5,718,398</u>	<u>5,479,662</u>	<u>5,947,335</u>	<u>8,159,959</u>	<u>7,538,755</u>	<u>7,538,755</u>
Interest on Invested Res													
Cash & Reserves	<u>6,427,541</u>	<u>5,781,553</u>	<u>6,709,925</u>	<u>7,211,008</u>	<u>6,950,926</u>	<u>6,587,510</u>	<u>6,314,824</u>	<u>5,718,398</u>	<u>5,479,662</u>	<u>5,947,335</u>	<u>8,159,959</u>	<u>7,538,755</u>	<u>7,538,755</u>

Oak Lawn Park District -- Cashflow and Reserve Plan

	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	FY'21
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	
Beginning Cash Balance:	7,538,755	6,876,329	6,528,416	7,268,891	8,542,632	8,518,530	8,210,611	7,804,918	7,217,418	6,923,462	7,105,816	9,712,607	
<u>Sources:</u>													
Taxes	57,471	-	997,130	1,497,948	112,797	343,131	5,724	1,751	41,998	605,463	2,246,767	283,066	6,193,246
Patrons	92,854	415,123	464,802	560,742	562,792	349,934	318,750	132,416	196,009	266,720	427,095	544,490	4,331,728
Other Business	12,390	29,142	32,998	17,088	30,914	14,552	14,640	22,169	11,010	17,621	506,752	8,988	718,265
Grants & Donations			2,000					200		200,000			202,200
Bonds							<u>2,149,185</u>						<u>2,149,185</u>
Receipts	162,716	444,265	1,496,930	2,075,778	706,503	707,617	2,488,299	156,536	249,017	1,089,805	3,180,614	836,544	13,594,624
<u>Uses:</u>													
Payroll*	286,327	246,878	280,047	316,668	289,488	410,064	340,985	210,912	196,156	237,642	247,724	374,994	3,437,885
Operations	403,839	365,327	459,557	391,589	375,561	546,426	422,419	352,889	304,112	318,705	315,135	501,540	4,757,099
Capital projects	134,975	179,972	16,851	93,781	65,556	59,046	13,419	180,236	42,705	351,104	10,964	106,710	1,255,319
Debt service							<u>2,117,169</u>						<u>2,117,169</u>
Disbursements	825,141	792,177	756,455	802,038	730,605	1,015,536	2,893,992	744,037	542,973	907,451	573,823	983,244	11,567,472
Period cashflow	(662,426)	(347,912)	740,475	1,273,740	(24,101)	(307,919)	(405,693)	(587,500)	(293,956)	182,355	2,606,791	(146,700)	2,027,152
Ending Cash Balance:	<u>6,876,329</u>	<u>6,528,416</u>	<u>7,268,891</u>	<u>8,542,632</u>	<u>8,518,530</u>	<u>8,210,611</u>	<u>7,804,918</u>	<u>7,217,418</u>	<u>6,923,462</u>	<u>7,105,816</u>	<u>9,712,607</u>	<u>9,565,907</u>	<u>9,565,907</u>
Interst on Invested Re													
Cash & Reserves	<u>6,876,329</u>	<u>6,528,416</u>	<u>7,268,891</u>	<u>8,542,632</u>	<u>8,518,530</u>	<u>8,210,611</u>	<u>7,804,918</u>	<u>7,217,418</u>	<u>6,923,462</u>	<u>7,105,816</u>	<u>9,712,607</u>	<u>9,565,907</u>	<u>9,565,907</u>

Oak Lawn Park District -- Cashflow and Reserve Plan

	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	FY'22
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	
Beginning Cash Balance:	9,565,907	9,792,669	9,496,972	9,805,267	9,373,996	10,290,276	11,397,829	8,946,960	7,015,944	6,752,664	7,706,665	10,366,316	
<u>Sources:</u>													
Taxes	348,209	-	43,162	5,489	1,091,387	1,896,355	19,951	14,922	54,762	946,255	2,469,258	200,263	7,090,012
Patrons	710,048	644,786	634,063	684,350	623,230	438,034	506,928	441,538	394,506	600,431	725,142	607,954	7,011,009
Other Business	6,451	19,985	1,102,979	11,594	20,546	16,159	2,956	10,542	7,387	6,310	20,589	10,376	1,235,873
Grants & Donations										10,500	201,000		211,500
Bonds							-						-
Receipts	1,064,708	664,770	1,780,204	701,433	1,735,162	2,350,548	529,835	467,003	456,655	1,563,496	3,415,988	818,592	15,548,394
<u>Uses:</u>													
Payroll*	245,158	327,572	376,722	369,824	260,300	389,379	272,747	289,342	223,851	217,321	285,185	375,011	3,632,411
Operations	410,150	437,313	599,577	556,022	439,989	562,942	364,153	1,921,310	466,587	345,120	383,686	588,819	7,075,668
Capital projects	182,638	195,583	495,610	206,857	118,593	290,674	177,941	187,367	29,496	47,055	87,466	124,726	2,144,006
Debt service							2,165,863						2,165,863
Disbursements	837,946	960,468	1,471,909	1,132,703	818,882	1,242,995	2,980,704	2,398,019	719,934	609,496	756,337	1,088,556	15,017,948
Period cashflow	226,762	(295,697)	308,295	(431,271)	916,280	1,107,553	(2,450,868)	(1,931,017)	(263,279)	954,000	2,659,651	(269,964)	530,446
Ending Cash Balance:	<u>9,792,669</u>	<u>9,496,972</u>	<u>9,805,267</u>	<u>9,373,996</u>	<u>10,290,276</u>	<u>11,397,829</u>	<u>8,946,960</u>	<u>7,015,944</u>	<u>6,752,664</u>	<u>7,706,665</u>	<u>10,366,316</u>	<u>10,096,353</u>	<u>10,096,353</u>
Interest on Invested Re													
Cash & Reserves	<u>9,792,669</u>	<u>9,496,972</u>	<u>9,805,267</u>	<u>9,373,996</u>	<u>10,290,276</u>	<u>11,397,829</u>	<u>8,946,960</u>	<u>7,015,944</u>	<u>6,752,664</u>	<u>7,706,665</u>	<u>10,366,316</u>	<u>10,096,353</u>	<u>10,096,353</u>

Oak Lawn Park District -- Cashflow and Reserve Plan

	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	FY'23
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projection	Projection	Projection	Projection	Projection	
Beginning Cash Balance:	10,096,353	9,923,011	9,467,806	8,858,136	8,513,187	7,848,079	6,967,621	8,507,180	9,423,171	10,180,411	11,070,890	12,990,229	
<u>Sources:</u>													
Taxes	130,184	48,988	86,945	9,331	-	110,074	-	1,437,425	1,701,544	965,180	2,518,643	204,268	7,212,581
Patrons	716,852	718,740	678,029	794,562	631,477	482,880	696,535	472,446	422,121	642,462	775,902	650,510	7,682,517
Other Business	5,049	8,139	6,897	9,290	5,322	4,373	28,159	10,542	7,387	6,310	20,589	10,376	122,432
Grants & Donations			2,450					10,000	-	-	-	-	12,450
Bonds							2,225,005	-	-	-	-	-	2,225,005
Receipts	852,085	775,866	774,321	813,183	636,799	597,328	2,949,699	1,930,413	2,131,052	1,613,952	3,315,134	865,154	17,254,985
<u>Uses:</u>													
Payroll*	276,714	392,499	487,264	463,246	430,955	304,468	290,354	298,022	230,566	223,841	293,740	386,261	4,077,931
Operations	520,941	660,276	689,127	612,307	573,048	581,257	472,817	666,277	513,246	379,632	422,055	647,701	6,738,683
Capital projects	233,234	185,749	218,624	97,031	313,400	610,367	652,457	70,123	650,000	140,000	700,000	675,000	4,545,985
Debt service							13,272	-	-	-	-	-	13,272
Disbursements	1,030,889	1,238,524	1,395,015	1,172,584	1,317,403	1,496,092	1,428,900	1,034,422	1,393,812	743,473	1,415,795	1,708,962	15,375,871
Period cashflow	(178,804)	(462,658)	(620,694)	(359,401)	(680,604)	(898,764)	1,520,798	895,991	737,240	870,479	1,899,338	(843,808)	1,879,114
Ending Cash Balance:	<u>9,917,549</u>	<u>9,460,353</u>	<u>8,847,112</u>	<u>8,498,734</u>	<u>7,832,583</u>	<u>6,949,315</u>	<u>8,488,420</u>	<u>9,403,171</u>	<u>10,160,411</u>	<u>11,050,890</u>	<u>12,970,229</u>	<u>12,146,421</u>	<u>12,146,421</u>
Interst on Invested Re	<u>5,462</u>	<u>7,453</u>	<u>11,024</u>	<u>14,453</u>	<u>15,496</u>	<u>18,306</u>	<u>18,760</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>190,954</u>
Cash & Reserves	<u>9,923,011</u>	<u>9,467,806</u>	<u>8,858,136</u>	<u>8,513,187</u>	<u>7,848,079</u>	<u>6,967,621</u>	<u>8,507,180</u>	<u>9,423,171</u>	<u>10,180,411</u>	<u>11,070,890</u>	<u>12,990,229</u>	<u>12,166,421</u>	<u>12,166,421</u>

Oak Lawn Park District -- Cashflow and Reserve Plan

	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	FY'24
	<i>Projection</i>	<i>Projection</i>	<i>Projection</i>	<i>Projection</i>	<i>Projection</i>	<i>Projection</i>	<i>Projection</i>	<i>Projection</i>	<i>Projection</i>	<i>Projection</i>	<i>Projection</i>	<i>Projection</i>	
Beginning Cash Balance:	12,146,421	12,194,263	11,647,451	10,977,842	10,571,140	11,018,857	12,273,622	11,585,353	10,973,577	10,054,464	11,241,826	13,188,473	
<u>Sources:</u>													
Taxes	362,138	-	44,888	5,708	1,135,042	1,972,210	20,749	15,519	56,952	984,105	2,568,028	208,273	7,373,613
Patrons	734,774	736,708	694,980	814,426	647,264	494,952	713,948	484,257	432,674	658,523	795,299	666,773	7,874,580
Other Business	5,750	14,062	54,938	10,442	12,934	10,266	15,557	10,542	7,387	6,310	20,589	10,376	179,152
Grants & Donations	-	-	-	-	-	300,000	-	-	-	300,000	-	-	600,000
Bonds	-	-	-	-	-	-	-	2,247,255	-	-	-	-	2,247,255
Receipts	1,102,661	750,770	794,806	830,577	1,795,240	2,777,428	750,255	2,757,573	497,013	1,948,938	3,383,916	885,422	18,274,600
<u>Uses:</u>													
Payroll*	285,016	431,749	535,990	509,571	443,883	313,602	299,065	306,963	237,483	230,556	302,553	397,849	4,294,279
Operations	536,569	680,084	709,801	630,676	590,239	598,695	487,002	686,265	528,643	391,021	434,716	667,132	6,940,844
Capital projects	233,234	185,749	218,624	97,031	313,400	610,367	652,457	70,123	650,000	140,000	700,000	675,000	4,545,985
Debt service	-	-	-	-	-	-	-	2,305,998	-	-	-	-	2,305,998
Disbursements	1,054,819	1,297,582	1,464,415	1,237,278	1,347,523	1,522,663	1,438,524	3,369,349	1,416,126	761,577	1,437,269	1,739,981	18,087,106
Period cashflow	47,842	(546,812)	(669,609)	(406,701)	447,717	1,254,764	(688,268)	(611,776)	(919,113)	1,187,362	1,946,647	(854,559)	187,494
Ending Cash Balance:	<u>12,194,263</u>	<u>11,647,451</u>	<u>10,977,842</u>	<u>10,571,140</u>	<u>11,018,857</u>	<u>12,273,622</u>	<u>11,585,353</u>	<u>10,973,577</u>	<u>10,054,464</u>	<u>11,241,826</u>	<u>13,188,473</u>	<u>12,333,915</u>	<u>12,333,915</u>
Interest on Invested Re	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>240,000</u>
Cash & Reserves	<u>12,214,263</u>	<u>11,667,451</u>	<u>10,997,842</u>	<u>10,591,140</u>	<u>11,038,857</u>	<u>12,293,622</u>	<u>11,605,353</u>	<u>10,993,577</u>	<u>10,074,464</u>	<u>11,261,826</u>	<u>13,208,473</u>	<u>12,353,915</u>	<u>12,353,915</u>

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average	Average	Average	Avg
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget	Revenue	Costs	Income	Margin
Fund: 10 - Oakview													
Program Area: 1047 - Dog Park										5,442	865	4,577	84%
	Revenue	3,035	4,309	3,577	33%	3,273	5,302	7,750	7,500				
	Expense	65	291	2,219	86%	2,217	65	313	3,000				
Total Program Area: 1047 - Dog Park:		2,970	4,018	1,358	16%	1,056	5,237	7,437	4,500				
Program Area: 1105 - 4th of July													
	Revenue	0	0	0		8,506	0	0	0				
	Expense	0	8,125	22,102	73%	29,015	0	16,250	22,000				
Total Program Area: 1105 - 4th of July:		0	-8,125	-22,102	73%	-20,509	0	-16,250	-22,000				
Program Area: 1110 - Halloween Event										2,859	7,507	-4,648	-163%
	Revenue	828	1,695	2,795	53%	6,055	828	1,695	2,500				
	Expense	4,499	5,180	5,074	34%	12,809	4,518	5,195	5,000				
Total Program Area: 1110 - Halloween Event:		-3,672	-3,485	-2,279	24%	-6,754	-3,690	-3,500	-2,500				
Program Area: 1120 - Summer's Last Blast - Free Event													
	Expense	0	0	2,517		0	0	0	3,000				
Total Program Area: 1120 - Summer's Last Blast:		0	0	2,517		0	0	0	3,000				
Program Area: 1160 - Mini Tot										9,707	8,351	1,356	14%
	Revenue	406	1,255	9,364	85%	21,180	689	7,252	10,000				
	Expense	0	581	3,893	87%	20,149	240	4,665	5,600				
Total Program Area: 1160 - Mini Tot :		406	674	5,471	84%	1,032	449	2,587	4,400				
Program Area: 1165 - Innovative Programs										21,250	14,783	6,467	30%
	Revenue	4,297	16,574	21,882	51%	24,783	12,351	26,614	35,000				
	Expense	2,010	10,876	10,696	45%	14,648	7,065	22,635	24,500				
Total Program Area: 1165 - Innovative Programs:		2,286	5,698	11,187	58%	10,135	5,286	3,979	10,500				
Program Area: 1175 - Parents & Tots										3,968	1,808	2,160	54%
	Revenue	370	882	321	20%	10,230	388	1,286	4,100				
	Expense	25	0	0		5,346	25	53	2,125				
Total Program Area: 1175 - Parents & Tots:		345	882	321	21%	4,884	363	1,234	1,975				
Program Area: 1210 - Pre School 4-Year										29,186	19,177	10,008	34%
	Revenue	6,751	14,522	17,126	45%	23,941	29,412	34,204	31,150				
	Expense	8,178	9,904	16,627	48%	18,182	18,185	21,164	21,805				
Total Program Area: 1210 - Pre School 4-Year:		-1,426	4,617	498	14%	5,758	11,226	13,040	9,345				
Program Area: 1215 - Pre School 3-Year										14,446	11,659	2,787	19%
	Revenue	9,500	6,997	8,937	35%	9,771	16,860	16,706	19,250				
	Expense	4,547	6,404	6,407	37%	10,097	11,712	13,168	13,675				
Total Program Area: 1215 - Pre School 3-Year:		4,953	593	2,530	31%	-325	5,147	3,538	5,575				
Program Area: 1260 - Nature										6,709	4,000	2,709	40%
	Revenue	990	8,613	4,122	30%	9,765	1,729	8,633	8,500				
	Expense	394	5,386	2,122	27%	5,697	785	5,519	5,490				
Total Program Area: 1260 - Nature:		596	3,227	2,000	34%	4,068	944	3,114	3,010				
Program Area: 1265 - Drama										9,559	7,614	1,946	20%
	Revenue	3,486	4,951	6,368	43%	9,291	6,986	12,400	11,000				
	Expense	2,640	2,832	3,400	38%	7,863	5,104	9,874	8,000				
Total Program Area: 1265 - Drama :		846	2,120	2,968	50%	1,428	1,882	2,527	3,000				
Program Area: 1275 - Day Camps										149,877	92,312	57,565	38%
	Revenue	-882	233,329	317,998	58%	200,374	378	248,880	245,000				
	Expense	254	151,654	234,967	61%	125,150	254	151,533	192,550				
Total Program Area: 1275 - Day Camps:		-1,136	81,675	83,031	51%	75,225	124	97,346	52,450				

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average Revenue	Average Costs	Average Income	Avg Margin
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget				
Total Program Area: 1555 - CPR classes :	Revenue	0	0	422	100%	536	0	0	1,000	11,666	13,387	-1,721	-15%
	Expense	1,024	2,147	3,015	49%	8,696	6,137	3,076	5,925				
		-1,024	-2,147	-2,593	45%	-8,160	-6,137	-3,076	-4,925				
Total Fund: 10 - Oakview:						163,171	84,200	270,527	183,045				
Fund: 20 - Pavilion													
Program Area: 2005 - Fitness Classes													
Total Program Area: 2005 - Fitness Classes:	Revenue	4,472	6,402	4,356	29%	19,734	5,359	9,905	28,000	32,162	20,905	11,257	35%
	Expense	6,286	6,837	8,508	39%	20,010	7,874	12,278	22,800				
		-1,814	-435	-4,152	65%	-276	-2,515	-2,373	5,200				
Program Area: 2045 - Centennial Ballfields Concessions													
Total Program Area: 2045 - Centennial Ballfields Concessions:	Revenue	23,810	41,749	44,001	40%	27,169	27,568	41,749	43,300	34,440	24,809	9,631	28%
	Expense	14,758	22,044	28,448	44%	19,039	21,100	22,577	26,310				
		9,052	19,706	15,553	35%	8,130	6,468	19,173	16,990				
Program Area: 2055 - Shotokan Karate													
Total Program Area: 2055 - Shotokan Karate:	Revenue	9,956	20,808	35,217	53%	38,438	20,299	44,584	33,120	3,979	1,349	2,630	66%
	Expense	2,675	10,896	19,620	59%	32,075	12,675	29,677	26,496				
		7,280	9,912	15,597	48%	6,363	7,624	14,907	6,624				
Program Area: 2060 - Shorin Ryu Karate													
Total Program Area: 2060 - Shorin Ryu Karate:	Revenue	2,445	2,838	2,226	30%	3,212	3,852	4,871	3,120	2,145	971	1,174	55%
	Expense	924	1,904	1,204	30%	1,062	970	2,015	1,544				
		1,521	934	1,022	29%	2,150	2,882	2,856	1,576				
Program Area: 2065 - Japanese Swordsmanship													
Total Program Area: 2065 - Japanese Swordsmanship:	Revenue	1,012	1,233	1,859	45%	2,277	1,341	2,816	2,400	15,633	6,849	8,784	56%
	Expense	420	336	1,036	58%	1,484	420	1,008	1,120				
		592	897	823	36%	793	921	1,808	1,280				
Program Area: 2070 - Judo													
Total Program Area: 2070 - Judo:	Revenue	2,613	10,344	12,105	48%	16,546	7,734	22,620	16,576	17,902	12,856	5,045	28%
	Expense	1,203	6,954	8,971	52%	9,535	1,203	9,809	10,940				
		1,410	3,390	3,134	39%	7,010	6,531	12,811	5,636				
Program Area: 2105 - After School Sports													
Total Program Area: 2105 - After School Sports:	Revenue	10,145	16,680	19,955	43%	7,596	19,537	26,573	26,000	12,209	8,060	4,149	34%
	Expense	6,111	11,042	9,327	35%	6,950	11,605	20,015	20,300				
		4,034	5,638	10,628	52%	646	7,932	6,558	5,700				
Program Area: 2115 - Rugrats													
Total Program Area: 2115 - Rugrats:	Revenue	6,875	8,570	7,392	32%	10,723	13,543	12,360	8,500	6,538	3,649	2,889	44%
	Expense	1,827	11,057	4,316	25%	7,661	2,907	13,611	6,050				
		5,048	-2,486	3,075	55%	3,062	10,636	-1,251	2,450				
Program Area: 2120 - Start Smart													
Total Program Area: 2120 - Start Smart:	Revenue	419	7,035	7,147	49%	2,968	5,699	10,948	6,760	7,685	5,704	1,981	26%
	Expense	630	4,778	3,850	42%	1,689	997	8,262	4,450				
		-211	2,257	3,297	62%	1,279	4,702	2,687	2,310				
Program Area: 2125 - Inter FC Soccer Clinic													
Total Program Area: 2125 - Inter FC Soccer Clinic:	Revenue	2,202	5,686	5,411	41%	733	10,191	12,130	14,490				
	Expense	1,711	4,471	4,637	43%	2,760	5,575	8,777	7,176				
		491	1,215	774	31%	-2,027	4,616	3,353	7,314				

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average Revenue	Average Costs	Average Income	Avg Margin	
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget					
Program Area: 2130 - George Shimko Basketball		Revenue	16,964	29,460	29,405	39%	30,221	38,855	57,230	45,000	42,102	29,654	12,448	30%
Total Program Area: 2130 - George Shimko Basketball:		Expense	12,435	22,108	23,126	40%	22,451	26,707	39,805	37,000				
			4,529	7,352	6,278	35%	7,770	12,148	17,425	8,000				
Program Area: 2160 - Turkey Shoot		Revenue	100	280	220	37%	58	100	280	200	146	192	-46	-31%
Total Program Area: 2160 - Turkey Shoot:		Expense	0	221	0		355	0	221	200				
			100	59	220	58%	-297	100	59	0				
Program Area: 2165 - Volleyball For Charity		Revenue	200	9,302	40	0%	-133	200	32,203	19,000	10,757	11,530	-773	-7%
Total Program Area: 2165 - Volleyball For Charity:		Expense	11	9,002	14,412	62%	16,275	227	18,087	19,000				
			189	300	-14,372	104%	-16,409	-27	14,116	0				
Program Area: 2175 - E Sports		Revenue	58	30	0		0	117	30	960	49	67	-18	-36%
Total Program Area: 2175 - E Sports:		Expense	200	0	0		0	200	0	672				
			-142	30	0		0	-83	30	288				
Program Area: 2205 - Volleyball - Co Rec		Revenue	1,098	6,093	15,149	68%	11,269	1,098	8,290	11,250	6,886	5,694	1,192	17%
Total Program Area: 2205 - Volleyball - Co Rec:		Expense	1,118	3,776	6,646	58%	8,914	1,690	6,478	8,100				
			-20	2,318	8,503	79%	2,355	-592	1,812	3,150				
Program Area: 2210 - Volleyball - Women's		Revenue	0	5,359	5,867	52%	16,815	7,320	14,083	13,500	12,739	3,960	8,779	69%
Total Program Area: 2210 - Volleyball - Women's:		Expense	468	4,045	3,946	47%	5,399	930	5,552	5,625				
			-468	1,314	1,921	69%	11,416	6,390	8,531	7,875				
Program Area: 2215 - Volleyball - Sand		Revenue	0	0	0		875	0	0	1,500	292	231	61	21%
Total Program Area: 2215 - Volleyball - Sand:		Expense	93	100	0		500	93	100	550				
			-93	-100	0		375	-93	-100	950				
Program Area: 2220 - Basketball - Men's		Revenue	4,550	11,152	12,605	45%	14,979	7,640	19,761	19,500	14,126	12,121	2,006	14%
Total Program Area: 2220 - Basketball - Men's:		Expense	4,078	11,538	10,252	40%	12,374	5,635	18,352	17,745				
			472	-386	2,353	96%	2,605	2,004	1,409	1,755				
Program Area: 2230 - Summer Softball - Co Rec 16		Revenue	11,000	15,883	10,984	29%	20,180	11,872	15,883	20,000	15,978	12,347	3,631	23%
Total Program Area: 2230 - Summer Softball - Co Rec 16:		Expense	6,419	14,365	6,879	25%	15,054	7,115	14,873	14,200				
			4,581	1,518	4,106	40%	5,126	4,757	1,010	5,800				
Program Area: 2235 - Summer Softball - Men's 16		Revenue	25,850	35,062	39,290	39%	36,440	28,698	35,062	38,350	33,400	20,301	13,099	39%
Total Program Area: 2235 - Summer Softball - Men's 16:		Expense	14,751	19,783	22,739	40%	22,304	17,628	20,971	20,000				
			11,099	15,279	16,551	39%	14,136	11,070	14,091	18,350				
Program Area: 2240 - Summer Softball - Men's 12		Revenue	8,800	3,208	7,810	39%	11,050	18,376	3,208	15,600	10,878	7,902	2,976	27%
Total Program Area: 2240 - Summer Softball - Men's 12:		Expense	6,941	8,444	7,716	33%	7,652	7,537	8,517	10,450				
			1,859	-5,236	94	-3%	3,398	10,839	-5,309	5,150				
Program Area: 2250 - Fall Softball - Co Rec 16		Revenue	12,130	13,990	7,520	22%	13,385	11,880	13,990	16,500	13,085	10,027	3,058	23%
Total Program Area: 2250 - Fall Softball - Co Rec 16:		Expense	9,898	12,244	5,814	21%	6,221	10,148	13,710	9,200				
			2,232	1,746	1,706	30%	7,164	1,732	280	7,300				
Program Area: 2255 - Fall Softball - Men's 16										31,232	21,279	9,953	32%	

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average Revenue	Average Costs	Average Income	Avg Margin
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget				
Total Program Area: 2255 - Fall Softball - Men's 16:	Revenue	34,340	33,177	33,764	33%	26,180	34,340	33,177	37,000	8,427	5,705	2,722	32%
	Expense	24,720	14,341	24,010	38%	19,782	26,020	18,036	23,700				
		9,620	18,836	9,754	26%	6,398	8,320	15,141	13,300				
Program Area: 2260 - Fall Softball - Men's 12													
Total Program Area: 2260 - Fall Softball - Men's 12:	Revenue	9,350	7,642	8,200	33%	8,290	9,350	7,642	13,200	0	0	0	
	Expense	7,128	4,667	5,841	33%	4,869	7,428	4,818	6,750				
		2,222	2,975	2,359	31%	3,421	1,922	2,824	6,450				
Program Area: 2265 - Cup-In-Hand Kickball													
Total Program Area: 2265 - Cup-In-Hand Kickball:	Revenue	0	0	0		0	0	0	4,000				
	Expense	0	0	0		0	0	0	2,783				
		0	0	0		0	0	0	1,217				
Program Area: 2285 - Floor Hockey													
Total Program Area: 2285 - Floor Hockey:	Revenue	193	0	0		1,832	193	0	0	675	553	122	18%
	Expense	93	100	0		1,465	93	100	0				
		100	-100	0		368	100	-100	0				
Program Area: 2305 - Intramurals - Boy's Basketball													
Total Program Area: 2305 - Intramurals - Boy's Basketball:	Revenue	0	0	0		3,960	0	6,484	6,200	3,481	2,910	571	16%
	Expense	261	100	0		3,793	261	4,676	5,000				
		-261	-100	0		167	-261	1,808	1,200				
Program Area: 2310 - Intramurals - Girl's Basketball													
Total Program Area: 2310 - Intramurals - Girl's Basketball:	Revenue	0	0	2,778	100%	8	0	0	3,000	3	0	3	100%
	Expense	0	0	334	100%	0	0	0	1,864				
		0	0	2,444	100%	8	0	0	1,136				
Program Area: 2315 - Intramurals - Boy's Volleyball													
Total Program Area: 2315 - Intramurals - Boy's Volleyball:	Revenue	0	0	0		0	0	0	3,000	0	0	0	
	Expense	0	0	838	100%	0	0	0	1,410				
		0	0	-838	100%	0	0	0	1,590				
Program Area: 2320 - Intramurals - Girl's Volleyball													
Total Program Area: 2320 - Intramurals - Girl's Volleyball:	Revenue	0	-8	0		1,748	0	0	1,700	583	472	111	19%
	Expense	312	100	0		1,004	312	100	1,380				
		-312	-108	0		744	-312	-100	320				
Program Area: 2325 - Intramurals - Jr High Boy's Basketball													
Total Program Area: 2325 - Intramurals - Jr High Boy's Basketball:	Revenue	0	0	0		2,749	0	0	2,700	916	791	126	14%
	Expense	93	100	0		2,178	93	100	2,250				
		-93	-100	0		571	-93	-100	450				
Program Area: 2345 - Youth Basketball													
Total Program Area: 2345 - Youth Basketball:	Revenue	0	0	7	100%	11,842	4,648	15,275	13,000	10,588	4,662	5,926	56%
	Expense	0	0	0		5,074	2,942	5,969	7,496				
		0	0	7	100%	6,768	1,705	9,305	5,504				
Program Area: 2346 - INtramurals - Dodgeball													
Total Program Area: 2346 - INtramurals - Dodgeball:	Revenue	0	0	1,162	100%	1,829	0	0	1,800	610	216	393	65%
	Expense	0	0	261	100%	649	0	0	930				
		0	0	901	100%	1,180	0	0	870				
Program Area: 2350 - Outdoor Soccer - Little Kickers													
Total Program Area: 2350 - Outdoor Soccer - Little Kickers:	Revenue	5,295	8,502	8,225	37%	7,985	5,295	8,502	8,625	7,260	1,907	5,353	74%
	Expense	2,451	1,605	2,043	33%	1,665	2,451	1,605	2,424				
		2,844	6,896	6,182	39%	6,319	2,844	6,896	6,201				
Program Area: 2355 - Outdoor Soccer - Youth													
Total Program Area: 2355 - Outdoor Soccer - Youth:	Revenue	10,050	18,650	18,669	39%	14,772	10,050	18,650	17,355	14,491	4,853	9,637	67%
	Expense	7,062	3,815	4,640	30%	3,684	7,062	3,815	5,620				
		2,988	14,835	14,029	44%	11,088	2,988	14,835	11,735				

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average Revenue	Average Costs	Average Income	Avg Margin	
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget					
Program Area: 2360 - Outdoor Soccer - Travel		Revenue	2,800	5,291	5,647	41%	4,391	2,800	5,291	5,300	4,161	2,037	2,124	51%
Total Program Area: 2360 - Outdoor Soccer - Travel:		Expense	1,561	2,438	2,393	37%	2,111	1,561	2,438	3,185				
			1,240	2,853	3,254	44%	2,280	1,240	2,853	2,115				
Program Area: 2365 - Indoor Soccer - Little Kickers		Revenue	0	0	7	100%	5,177	2,064	6,325	6,900	4,522	1,274	3,248	72%
Total Program Area: 2365 - Indoor Soccer - Little Kickers:		Expense	0	0	0		733	1,692	1,395	1,545				
			0	0	7	100%	4,443	372	4,930	5,355				
Program Area: 2370 - Indoor Soccer - Youth		Revenue	-92	-67	-98	38%	16,240	5,811	17,706	16,465	13,252	4,595	8,657	65%
Total Program Area: 2370 - Indoor Soccer - Youth:		Expense	0	0	0		5,503	3,233	5,050	5,115				
			-92	-67	-98	38%	10,737	2,577	12,656	11,350				
Program Area: 2375 - Indoor Soccer - Junior		Revenue	0	0	0		6,017	1,878	7,227	5,785	5,041	1,845	3,196	63%
Total Program Area: 2375 - Indoor Soccer - Junior:		Expense	0	0	0		1,748	1,611	2,175	2,805				
			0	0	0		4,269	267	5,052	2,980				
Program Area: 2380 - Indoor Soccer - High School		Revenue	0	342	1,256	79%	7,191	0	5,593	7,200	4,261	1,878	2,384	56%
Total Program Area: 2380 - Indoor Soccer - High School:		Expense	93	100	0		2,949	171	2,513	2,475				
			-93	242	1,256	89%	4,242	-171	3,080	4,725				
Program Area: 2420 - George Shimko Camp		Revenue	9,633	12,523	14,742	40%	9,870	9,633	12,523	10,985	10,675	8,518	2,158	20%
Total Program Area: 2420 - George Shimko Camp:		Expense	7,706	10,005	11,762	40%	7,842	7,706	10,005	8,788				
			1,927	2,518	2,979	40%	2,028	1,927	2,518	2,197				
Program Area: 2455 - Sports Camp		Revenue	337	101,370	170,461	63%	158,581	-674	101,139	125,232	86,349	46,888	39,461	46%
Total Program Area: 2455 - Sports Camp:		Expense	139	61,205	82,007	57%	79,319	139	61,205	89,738				
			198	40,166	88,454	69%	79,262	-812	39,935	35,494				
Program Area: 2456 - Summer Hangout		Revenue	28,185	0	0		0	28,185	0	0	9,395	5,722	3,673	39%
Total Program Area: 2456 - Summer Hangout:		Expense	17,167	0	0		0	17,167	0	0				
			11,018	0	0		0	11,018	0	0				
Program Area: 2460 - Field Trips		Revenue	0	15,954	23,397	59%	20,538	0	15,954	24,000	12,164	11,832	332	3%
Total Program Area: 2460 - Field Trips:		Expense	-4,336	18,458	21,291	60%	21,375	-4,336	18,458	24,000				
			4,336	-2,504	2,105	53%	-837	4,336	-2,504	0				
Program Area: 2515 - FLASH Program		Revenue	105,783	188,740	218,463	43%	572,235	184,244	414,787	550,000	390,422	180,041	210,381	54%
Total Program Area: 2515 - FLASH Program:		Expense	47,700	90,327	111,038	45%	253,239	105,234	181,649	261,000				
			58,083	98,414	107,425	41%	318,996	79,011	233,138	289,000				
Program Area: 2520 - FLASH Field Trips		Revenue	1,852	7,968	6,576	40%	15,509	3,855	11,775	23,520	10,380	7,555	2,825	27%
Total Program Area: 2520 - FLASH Field Trips:		Expense	667	4,398	3,490	41%	9,375	2,695	10,595	16,923				
			1,186	3,570	3,086	39%	6,133	1,161	1,180	6,597				

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average Revenue	Average Costs	Average Income	Avg Margin	
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget					
Program Area: 2525 - Break Camps		Revenue	1,372	7,267	6,037	41%	17,757	5,728	19,840	44,100	14,442	7,850	6,591	46%
Expense		1,030	3,915	6,764	58%	10,240	3,370	9,941	31,695					
Total Program Area: 2525 - Break Camps:		342	3,352	-727	-25%	7,516	2,358	9,899	12,406					
Total Fund: 20 - Pavilion:						540,830	218,536	477,115	546,137					
Fund: 31 - Aquatics														
Program Area: 3100 - Tot Swim		Revenue	1,215	17,779	38	0%	22,056	1,215	21,336	29,640	14,869	1,726	13,143	88%
Expense		143	792	5,080	84%	3,160	143	1,875	3,624					
Total Program Area: 3100 - Tot Swim :		1,073	16,987	-5,042	-39%	18,896	1,073	19,461	26,016					
Program Area: 3105 - Youth Swim		Revenue	4,073	45,027	80,103	62%	80,615	4,068	57,329	79,920	47,338	18,904	28,434	60%
Expense		1,240	15,736	21,355	56%	36,480	1,240	18,992	20,933					
Total Program Area: 3105 - Youth Swim :		2,833	29,290	58,748	65%	44,135	2,828	38,338	58,987					
Program Area: 3115 - Aqua Exercise		Revenue	10,483	17,625	14,186	34%	8,455	10,468	18,131	26,445	12,351	3,060	9,291	75%
Expense		1,463	4,824	4,208	40%	2,745	1,463	4,974	5,784					
Total Program Area: 3115 - Aqua Exercise:		9,021	12,801	9,979	31%	5,710	9,006	13,157	20,661					
Program Area: 3120 - Lifeguard Training		Revenue	560	1,320	976	34%	4,210	560	1,320	1,500	2,030	1,954	76	4%
Expense		2,277	2,753	6,159	55%	833	2,277	2,753	2,676					
Total Program Area: 3120 - Lifeguard Training:		-1,717	-1,433	-5,183	62%	3,378	-1,717	-1,433	-1,176					
Program Area: 3125 - Adult Swim		Revenue	0	1,715	1,199	41%	2,742	0	2,650	5,040	1,797	375	1,422	79%
Expense		0	29	0		837	50	239	1,224					
Total Program Area: 3125 - Adult Swim:		0	1,686	1,199	42%	1,905	-50	2,411	3,816					
Total Fund: 31 - Aquatics:						74,023	11,140	71,933	108,304					
Fund: 34 - Special recreation														
Program Area: 3405 - Clubs		Revenue	6,962	17,898	30,353	55%	18,569	16,100	32,176	17,500	22,282	29,398	-7,116	-32%
Expense		3,557	18,097	30,107	58%	36,645	12,411	39,138	16,000					
Total Program Area: 3405 - Clubs:		3,405	-199	247	7%	-18,076	3,689	-6,962	1,500					
Program Area: 3410 - Field Trips		Revenue	293	315	1,875	76%	5,843	293	1,720	1,650	2,618	1,814	804	31%
Expense		15	544	2,059	79%	3,839	15	1,589	2,550					
Total Program Area: 3410 - Field Trips:		278	-229	-184	136%	2,004	278	131	-900					
Program Area: 3415 - Leisure Education		Revenue	0	422	654	61%	1,353	198	550	350	700	646	54	8%
Expense		0	192	171	47%	1,235	225	479	250					
Total Program Area: 3415 - Leisure Education:		0	230	483	68%	118	-27	71	100					
Program Area: 3455 - Special Olympics		Revenue	2,103	9,786	16,674	58%	47,142	3,088	18,821	12,000	23,017	11,014	12,003	52%
Expense		140	7,453	13,855	65%	22,168	720	10,154	6,500					
Total Program Area: 3455 - Special Olympics:		1,963	2,333	2,820	40%	24,974	2,368	8,667	5,500					
Program Area: 3460 - Aquatics		Revenue	280	1,941	2,934	57%	2,666	280	4,922	2,000	2,623	4,074	-1,452	-55%
Expense		0	714	4,399	86%	10,225	0	1,999	2,550					
Total Program Area: 3460 - Aquatics:		280	1,227	-1,465	-3522%	-7,558	280	2,923	-550					

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average	Average	Average	Avg	
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget	Revenue	Costs	Income	Margin	
Program Area: 3465 - Fitness		Revenue	195	1,276	1,430	49%	2,012	1,193	2,649	1,500	1,951	622	1,329	68%
		Expense	198	389	330	36%	740	468	659	750				
Total Program Area: 3465 - Fitness:			-3	887	1,100	55%	1,273	725	1,990	750				
Program Area: 3505 - Day Camp		Revenue	0	6,937	4,765	41%	28,864	6,943	27,004	13,000	20,937	31,041	-10,105	-48%
		Expense	0	25,914	34,327	57%	65,330	0	27,794	28,750				
Total Program Area: 3505 - Day Camp:			0	-18,977	-29,562	61%	-36,466	6,943	-790	-15,750				
Program Area: 3510 - SR University		Revenue	0	0	0		0	0	0	0	0	0	0	
		Expense	0	0	0		0	0	0	0	0	0	0	
Total Program Area: 3510 - SR University:			0	0	0		0	0	0	0				
Program Area: 3555 - Veteran Services		Revenue	0	0	0		0	0	0	0				
		Expense	0	53	116	69%	11,686	0	53	3,700				
Total Program Area: 3555 - Veteran Services:			0	-53	-116	69%	-11,686	0	-53	-3,700				
Total Fund: 34 - Special recreation:							-45,418	14,257	5,977	-13,050				
Fund: 39 - Museum														
Program Area: 3910 - Summer #1 - June		Revenue	258	0	0		33,788	237	0	39,900	11,341	11,638	-296	-3%
		Expense	-268	0	1,259	127%	35,176	-263	0	39,050				
Total Program Area: 3910 - Summer #1 - June:			526	0	-1,259	172%	-1,389	500	0	850				
Program Area: 3915 - Summer #2 - August		Revenue	236	0	38,937	99%	52,571	215	0	39,900	17,595	15,422	2,173	12%
		Expense	-762	0	30,614	103%	47,028	-762	0	39,050				
Total Program Area: 3915 - Summer #2 - August:			998	0	8,323	89%	5,543	977	0	850				
Program Area: 3920 - Fall - November		Revenue	258	7,774	40,354	83%	43,714	237	27,000	39,900	23,650	14,077	9,573	40%
		Expense	0	7,572	25,836	77%	31,361	0	10,871	39,050				
Total Program Area: 3920 - Fall - November:			258	202	14,518	97%	12,352	237	16,129	850				
Program Area: 3925 - Spring - March		Revenue	-1,572	0	0		0	-266	-44	39,900				
		Expense	760	0	6,710	90%	13,913	760	0	38,950				
Total Program Area: 3925 - Spring - March:			-2,332	0	-6,710	74%	-13,913	-1,026	-44	950				
Program Area: 3930 - Teen - February		Revenue	56	0	1,492	96%	30,177	42	27,343	44,700	19,187	19,380	-193	-1%
		Expense	0	6,868	6,548	49%	32,327	0	25,813	43,600				
Total Program Area: 3930 - Teen - February:			56	-6,868	-5,056	43%	-2,150	42	1,530	1,100				
Program Area: 3935 - Broadway Jr. - July		Revenue	-34	39,225	52,136	57%	53,241	-34	39,225	53,000	30,811	19,701	11,109	36%
		Expense	0	16,037	26,718	62%	43,068	0	16,037	34,300				
Total Program Area: 3935 - Broadway Jr. - July:			-34	23,188	25,418	52%	10,173	-34	23,188	18,700				
Total Fund: 39 - Museum:							11,681	-341	40,804	23,300				
Fund: 70 - Ice arena														
Program Area: 7040 - BDay Party Program		Revenue	-844	1,650	2,329	74%	13,515	-844	11,270	10,000	7,980	1,203	6,777	85%
		Expense	0	0	27	100%	3,609	0	0	1,000				
Total Program Area: 7040 - BDay Party Program:			-844	1,650	2,302	74%	9,906	-844	11,270	9,000				

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average Revenue	Average Costs	Average Income	Avg Margin	
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget					
Program Area: 7055 - Skate Lessons		Revenue	36,209	39,940	45,592	37%	85,418	47,741	93,738	84,000	75,632	17,970	57,662	76%
		Expense	7,979	9,601	9,958	36%	23,909	10,708	19,294	18,060				
Total Program Area: 7055 - Skate Lessons:			28,229	30,339	35,634	38%	61,509	37,033	74,444	65,940				
Program Area: 7060 - Freestyle		Revenue	30,566	31,825	22,588	27%	53,230	47,368	54,165	48,000	51,588	3,411	48,176	93%
		Expense	1,193	16	123	9%	7,691	2,502	42	1,000				
Total Program Area: 7060 - Freestyle:			29,373	31,809	22,465	27%	45,539	44,866	54,123	47,000				
Program Area: 7065 - Skating Camp		Revenue	0	0	0		574	0	1,249	1,188	608	199	409	67%
		Expense	0	0	40	100%	477	0	120	860				
Total Program Area: 7065 - Skating Camp:			0	0	-40	100%	97	0	1,129	328				
Program Area: 7075 - Specialty on-ice training		Revenue	1,330	1,620	1,460	33%	2,290	1,330	1,620	1,650	1,747	595	1,151	66%
		Expense	310	710	625	38%	766	310	710	750				
Total Program Area: 7075 - Specialty on-ice training:			1,020	910	835	30%	1,524	1,020	910	900				
Program Area: 7080 - Specialty off-ice training		Revenue	2,391	5,627	2,707	25%	9,689	3,066	8,639	8,500	7,131	3,908	3,224	45%
		Expense	764	2,618	1,220	27%	6,465	1,554	3,704	5,400				
Total Program Area: 7080 - Specialty off-ice training:			1,627	3,009	1,488	24%	3,224	1,512	4,935	3,100				
Program Area: 7090 - Winter Exhibition		Revenue	-50	80	940	97%	1,499	1,195	1,018	1,000	1,237	520	717	58%
		Expense	0	524	0		289	439	832	820				
Total Program Area: 7090 - Winter Exhibition:			-50	-444	940	211%	1,210	756	185	180				
Program Area: 7095 - Summer Exhibition		Revenue	810	735	585	27%	1,094	810	735	750	880	375	505	57%
		Expense	142	235	0		748	142	235	500				
Total Program Area: 7095 - Summer Exhibition:			668	500	585	33%	346	668	500	250				
Total Fund: 70 - Ice arena:							125,518	84,499	148,060	128,898				
Fund: 80 - Racquet Center														
Program Area: 8055 - Parent & Tot Class		Revenue	0	4,338	28,890	87%	32,808	0	17,761	20,000	16,857	2,023	14,833	88%
		Expense	440	558	1,734	63%	3,736	440	1,894	2,100				
Total Program Area: 8055 - Parent & Tot Class:			-440	3,780	27,157	89%	29,072	-440	15,867	17,900				
Program Area: 8060 - Boy's Pre-Gym		Revenue	6,341	15,796	18,867	46%	20,039	9,384	24,535	25,000	17,986	3,976	14,010	78%
		Expense	766	3,028	3,324	47%	5,337	1,628	4,962	6,000				
Total Program Area: 8060 - Boy's Pre-Gym :			5,576	12,768	15,543	46%	14,702	7,756	19,573	19,000				
Program Area: 8065 - Girl's Pre-Gym		Revenue	28,002	96,317	109,598	47%	116,568	51,496	156,547	160,000	108,204	22,601	85,603	79%
		Expense	5,895	13,842	20,912	51%	30,376	12,307	25,120	24,000				
Total Program Area: 8065 - Girl's Pre-Gym :			22,107	82,475	88,686	46%	86,192	39,189	131,427	136,000				
Program Area: 8070 - Girl's Beginner		Revenue	32,387	99,888	114,972	47%	124,730	61,858	164,460	160,000	117,016	21,365	95,651	82%
		Expense	6,584	15,089	17,827	45%	24,078	13,374	26,643	24,000				
Total Program Area: 8070 - Girl's Beginner :			25,803	84,798	97,145	47%	100,652	48,483	137,817	136,000				
Program Area: 8075 - Girl's Intermediate		Revenue	19,965	38,273	42,924	42%	65,170	29,866	63,307	85,000	52,781	12,185	40,596	77%
		Expense	4,274	6,893	7,901	41%	17,479	7,144	11,933	15,000				
Total Program Area: 8075 - Girl's Intermediate :			15,691	31,380	35,023	43%	47,692	22,723	51,374	70,000				

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average Revenue	Average Costs	Average Income	Avg Margin	
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget					
Program Area: 8080 - Girl's Advanced		Revenue	16,670	26,228	22,452	34%	54,801	26,031	42,351	60,000	41,061	12,961	28,100	68%
		Expense	4,486	6,002	7,381	41%	20,199	7,652	11,033	12,000				
Total Program Area: 8080 - Girl's Advanced:			12,184	20,226	15,072	32%	34,602	18,379	31,318	48,000				
Program Area: 8085 - Girl's Developmental		Revenue	10,465	12,244	11,517	34%	20,774	15,254	20,789	21,000	18,939	3,056	15,884	84%
		Expense	1,049	418	1,328	47%	6,378	1,717	1,072	1,000				
Total Program Area: 8085 - Girl's Developmental:			9,416	11,826	10,190	32%	14,396	13,538	19,717	20,000				
Program Area: 8090 - Cheer Tumble		Revenue	21,190	26,303	26,275	36%	46,184	32,226	40,849	50,000	39,753	10,015	29,738	75%
		Expense	5,068	5,895	4,970	31%	14,532	7,129	8,383	12,000				
Total Program Area: 8090 - Cheer Tumble :			16,123	20,408	21,305	37%	31,652	25,097	32,465	38,000				
Program Area: 8095 - Boys Gymnastics		Revenue	7,851	14,631	14,197	39%	14,595	14,010	23,047	24,000	17,217	6,080	11,138	65%
		Expense	3,193	4,948	5,481	40%	4,922	5,049	8,269	9,000				
Total Program Area: 8095 - Boys Gymnastics:			4,658	9,683	8,716	38%	9,673	8,962	14,778	15,000				
Program Area: 8100 - Boys Team		Revenue	8,952	18,879	13,177	32%	29,723	14,692	30,656	30,000	25,023	17,936	7,088	28%
		Expense	5,202	12,270	12,750	42%	20,853	10,789	22,165	22,900				
Total Program Area: 8100 - Boys Team:			3,749	6,609	427	4%	8,870	3,902	8,491	7,100				
Program Area: 8104 - Awards Banquet		Revenue	0	0	0		3,875	0	0	4,000	1,292	952	340	26%
		Expense	0	0	0		2,547	310	0	3,000				
Total Program Area: 8104 - Awards Banquet:			0	0	0		1,328	-310	0	1,000				
Program Area: 8105 - Girls Team		Revenue	59,463	84,069	80,456	36%	150,491	104,303	150,540	156,000	135,111	75,758	59,353	44%
		Expense	38,154	41,406	53,034	40%	95,445	58,870	72,961	92,000				
Total Program Area: 8105 - Girls Team:			21,308	42,663	27,423	30%	55,046	45,433	77,579	64,000				
Program Area: 8110 - Open Gym		Revenue	10	7,712	20,381	73%	38,778	306	43,650	50,000	27,578	6,139	21,439	78%
		Expense	31	1,422	2,711	65%	13,430	72	4,915	8,000				
Total Program Area: 8110 - Open Gym:			-21	6,290	17,670	74%	25,348	234	38,735	42,000				
Program Area: 8115 - Holiday Show		Revenue	-15	2,136	5,563	72%	2,094	-15	2,130	2,500	1,403	1,745	-342	-24%
		Expense	0	1,391	1,447	51%	2,075	0	3,161	2,000				
Total Program Area: 8115 - Holiday Show:			-15	745	4,116	85%	19	-15	-1,031	500				

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average	Average	Average	Avg	
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget	Revenue	Costs	Income	Margin	
Program Area: 8120 - Spring Fling		Revenue	0	0	0	1,566	0	0	2,000	522	1,947	-1,425	-273%	
Total Program Area: 8120 - Spring Fling:		Expense	-595	0	0	6,137	-595	299	1,000					
			595	0	0	-4,571	595	-299	1,000					
Program Area: 8125 - Special Olympics		Revenue	2,347	1,800	2,100	34%	5,041	4,465	3,368	4,500	4,291	3,249	1,042	24%
Total Program Area: 8125 - Special Olympics:		Expense	990	2,136	2,424	44%	4,006	2,342	3,400	3,500				
			1,358	-336	-324	-47%	1,035	2,123	-32	1,000				
Program Area: 8130 - In House Meets		Revenue	0	0	0	1,039	0	0	1,500	346	659	-312	-90%	
Total Program Area: 8130 - In House Meets:		Expense	153	17	0	1,321	436	219	1,251					
			-153	-17	0	-282	-436	-219	249					
Program Area: 8135 - Private Lessons		Revenue	6,665	8,750	7,940	34%	14,398	23,577	14,810	15,000	17,595	7,752	9,842	56%
Total Program Area: 8135 - Private Lessons:		Expense	2,545	4,382	3,129	31%	7,611	9,000	6,646	7,500				
			4,120	4,368	4,811	36%	6,787	14,577	8,164	7,500				
Program Area: 8140 - Field Trips		Revenue	0	320	2,871	90%	7,897	0	560	1,000	2,819	1,419	1,400	50%
Total Program Area: 8140 - Field Trips:		Expense	41	694	1,500	67%	3,212	192	855	500				
			-41	-374	1,371	143%	4,685	-192	-295	500				
Program Area: 8145 - Birthday Parties		Revenue	430	11,680	24,605	67%	35,357	1,810	29,317	16,000	22,161	6,840	15,322	69%
Total Program Area: 8145 - Birthday Parties:		Expense	213	1,974	3,837	64%	14,010	705	5,803	4,800				
			217	9,706	20,768	68%	21,347	1,105	23,513	11,200				
Program Area: 8146 - Gym Ninja		Revenue	26,515	54,313	62,053	43%	72,946	48,716	86,462	100,000	69,374	16,439	52,935	76%
Total Program Area: 8146 - Gym Ninja:		Expense	4,186	15,808	9,693	33%	18,362	9,650	21,305	32,000				
			22,329	38,505	52,360	46%	54,583	39,066	65,157	68,000				
Program Area: 8150 - Kids Night Out		Revenue	0	0	0	6,520	0	0	1,500	2,173	1,197	976	45%	
Total Program Area: 8150 - Kids Night Out:		Expense	14	131	0	3,446	14	131	1,500					
			-14	-131	0	3,074	-14	-131	0					
Program Area: 8151 - Quick Start - Ages 5-8		Revenue	15,537	29,181	23,100	34%	32,258	26,398	44,278	45,000	34,312	5,294	29,018	85%
Total Program Area: 8151 - Quick Start - Ages 5-8:		Expense	2,584	4,280	4,538	40%	4,540	4,165	7,177	8,000				
			12,953	24,901	18,562	33%	27,718	22,234	37,101	37,000				
Program Area: 8155 - Youth Tennis - Ages 9-10		Revenue	10,693	20,659	21,983	41%	16,281	16,866	31,151	35,000	21,433	8,953	12,480	58%
Total Program Area: 8155 - Youth Tennis - Ages 9-10:		Expense	3,841	7,495	7,320	39%	8,702	7,170	10,986	15,000				
			6,853	13,164	14,663	42%	7,579	9,696	20,165	20,000				
Program Area: 8160 - Youth Tennis - Ages 11-17		Revenue	11,974	25,990	22,241	37%	23,617	23,685	45,505	45,000	30,936	8,734	22,201	72%
Total Program Area: 8160 - Youth Tennis - Ages 11-17:		Expense	3,781	6,404	6,581	39%	8,289	6,740	11,174	12,000				
			8,194	19,586	15,661	36%	15,328	16,945	34,331	33,000				
Program Area: 8165 - Tournament Training		Revenue	1,459	4,104	5,791	51%	6,015	4,120	9,565	9,000	6,567	2,890	3,677	56%
Total Program Area: 8165 - Tournament Training:		Expense	646	2,178	1,545	35%	2,162	1,776	4,733	4,000				
			813	1,926	4,246	61%	3,853	2,345	4,832	5,000				

Programs Rev. & Exp Trends & Analysis		FY20-21	FY21-22	FY22-23	Trend	FY19-20	FY20-21	FY21-22	FY22-23	Average Revenue	Average Costs	Average Income	Avg Margin
		YTD > Nov	YTD > Nov	YTD > Nov		Total Activity	Total Activity	Total Activity	Budget				
Program Area: 8170 - Adult Tennis	Revenue	10,883	26,075	25,729	41%	19,874	16,891	41,520	45,000	26,095	8,725	17,370	67%
	Expense	2,765	6,871	10,822	53%	6,265	4,815	15,096	12,000				
Total Program Area: 8170 - Adult Tennis:		8,118	19,204	14,908	35%	13,609	12,076	26,425	33,000				
Program Area: 8175 - Walk on	Revenue	31,448	49,638	70,844	47%	70,272	59,854	101,708	100,000	77,278	24,339	52,939	69%
	Expense	10,671	16,465	20,578	43%	24,358	18,214	30,446	30,000				
Total Program Area: 8175 - Walk on :		20,777	33,172	50,266	48%	45,914	41,640	71,262	70,000				
Program Area: 8180 - Private Tennis Lessons	Revenue	21,946	30,366	67,140	56%	38,205	70,952	75,859	72,000	61,672	29,484	32,188	52%
	Expense	10,069	14,788	32,262	56%	18,837	33,353	36,261	30,000				
Total Program Area: 8180 - Private Tennis Lessons:		11,878	15,578	34,878	56%	19,368	37,599	39,598	42,000				
Program Area: 8205 - Baseball Camps	Revenue	8,436	9,132	8,737	33%	15,746	22,090	28,765	25,000	22,200	4,202	17,998	81%
	Expense	614	1,602	1,305	37%	4,370	2,533	5,703	3,000				
Total Program Area: 8205 - Baseball Camps:		7,822	7,530	7,432	33%	11,376	19,557	23,062	22,000				
Program Area: 8350 - Wallyball Leagues	Revenue	340	663	272	21%	1,132	280	1,118	0				
Total Program Area: 8350 - Wallyball Leagues:		340	663	272	21%	1,132	280	1,118	0				
Total Fund: 80 - Racquet Center:						691,780	452,126	931,863	965,949				
Report Total:		517,889	1,088,512	1,252,219		1,561,583	864,417	1,946,279	1,942,583				

Oak Lawn Park District -- Long-term Capital Improvement Projects

Capital Project	Public Support	2021-22 Actual	2022-23 Projection	2023-24 Proposed	2024-25 Proposed	2025-26 Proposed	Total Project
Bond Issuance Fees	-	18,650	19,000	21,000	23,000	25,000	106,650
Wolfe Wildlife / stewardship	-	25,453	4,840	-	-	-	30,293
District / Sport Courts	-	52,680					52,680
District / Asphalt repairs	-	79,525	26,625	50,000	30,000	30,000	216,150
Maintenance / Roof over south half	-	106,411					106,411
Brandt Park / Renovation	-	595,166					595,166
Fleet / Sidewalk machine	-	20,370					20,370
Fleet / 72" mower (2001)	-	22,488					22,488
Central Pool / A&E planning	-	299,873	2,344,618				2,644,491
Memorial Park / Electric	-	62,203					62,203
Lawn Manor Park / Renovation	-	263,713					263,713
District / Fire Sprinkler 5-year Inspection cycle	-	14,610					14,610
District / Facility Assessment	-	52,998					52,998
Centennial / Mechanical System	-	37,594					37,594
Pacetti / Bleachers	-	30,819					30,819
The Oak Lawn Park District budgets its finances us	-	12,775					12,775
The Covid-19 global pandemic, which shuttered the	-	28,351					28,351
Dog Park / Fountain	-	16,952					16,952
Pavilion / Sound system	-	64,961					64,961
Wolfe Wildlife / Bike Path	-	17,264					17,264
District / Privacy locker rooms	-	7,380					7,380
Pavillion / Judo mats	-	22,243					22,243
Central Park / Driveway/gate opening	-	10,437					10,437
Centennial Pool / Drain Repair	-	24,600					24,600
Memorial Splashpad / pump replacement	-	19,104					19,104
Dog Park / LED Lights	-	17,843					17,843
Lewandowski Path & Lighting	-		301,832				301,832
Oak View Playground	-		315,541				315,541
Oak View Theater Seats	-		115,000				115,000
Memorial Roof	-		100,000				100,000
Theater Lights & Microphone	-		75,000				75,000
Parking Lot Seal Coating	-		152,717				152,717
Centennial Rubber Repairs	-		164,927				164,927
Dream Center Roof	-		60,000				60,000
Johnston Roof	-		60,000				60,000
Pavilion Cardio Equipment	-		55,000				55,000
Firehouse Roof	-		36,000				36,000
Truck 16	-		48,000				48,000
Truck 17	-		48,000				48,000
Centennial Slide	-		30,000				30,000
Personnel expenses include payroll, payroll taxes,	-		48,557				48,557
Big Wolfe Rubber	-		48,557				48,557
Wolfe OSLAD Development	600,000		20,269	1,900,000			1,920,269

Oak Lawn Park District -- Long-term Capital Improvement Projects

Capital Project	Public Support	2021-22 Actual	2022-23 Projection	2023-24 Proposed	2024-25 Proposed	2025-26 Proposed	Total Project
Wolfe ITEP Grant	700,000		9,500				9,500
Oak View Burnisher	-		9,500				9,500
Ice Security Cameras	-		15,000				15,000
Dog Park LED Lights	-		13,907				13,907
Ice Arena Doors/Locks	-		29,297				29,297
Ice Arena Equipment Sanitizer	-		17,930				17,930
Ice Arena Leak Detection	-		18,672				18,672
Pavilion Men's Locker Room	-		32,435				32,435
Stony Driving Range	-		36,605				36,605
District Sport Courts	-		7,450				7,450
Pacetti Fence	-	12,775	13,735				26,510
RC Floor Machine	-		9,950				9,950
DCEO Grant	-		2,800				2,800
Stony Path Repairs	-		20,000				20,000
District Wireless Repairs	-		26,000				26,000
RC Signs	-		13,534				13,534
Spec Rec Bus	-		100,000				100,000
Ice / Zamboni	-			230,000			230,000
Truck 09	-			30,000			30,000
Skid Steer Truck	-			75,000			75,000
Skid Trailer	-			10,000			10,000
Centennial Fence, Shade, Vball	345,000			729,000			729,000
Centennial Pool Parking Lot	-			140,000			140,000
Johnston Center Parking Lot	-			85,000			85,000
Oak Meadows / OSLAD Prep	-			10,000			10,000
Sullivan Park / LED Lights & Service	-			75,000			75,000
Lakeshore Park / LED Tennis & Service	-			50,000			50,000
Memorial Park / Tennis Lights & Service	-			50,000			50,000
Stony / Golf Course Timber Entrance	-			20,000			20,000
Stony / 12 New Golf Carts	-			60,000			60,000
Stony / Greens Mower	-			55,000			55,000
Stony / Range Improvements	-			25,000			25,000
Stony / Cart Turnaround by Range Tee	-			15,000			15,000
Ice / Party Room Chairs	-			15,000			15,000
Aquatics / Lifeguard Chairs	-			15,000			15,000
Pavilion / Door Replacement	-			125,000			125,000
Menard Center / Bathroom, Façade & Interior	-			200,000			200,000
Maint / Small 3219 Scissors Lfit	-			20,000			20,000
Stony / Golf Course Bridge Board Replacement	-			30,000			30,000
Racquet / Water Heater Replacement	-			35,000			35,000
Stony / Golf Pathway Repairs	-			20,000			20,000
District / Phone System	-			40,000			40,000
District / Firehouse to Pav Link	-			7,500			7,500

Oak Lawn Park District -- Long-term Capital Improvement Projects

Capital Project	Public Support	2021-22 Actual	2022-23 Projection	2023-24 Proposed	2024-25 Proposed	2025-26 Proposed	Total Project
Stony / Stand on Blower	-			15,000			15,000
Stony / Beverage Cart	-			10,000			10,000
Contingency	-			100,000			100,000
Oak View Spiral Staircase to light booth	-			45,000			45,000
Oak View Domestic Water - Mechanical Room	-			30,000			30,000
Big Mower	-				85,000		85,000
Truck 24	-				40,000		40,000
Small Trailer Replacement	-				15,000		15,000
PAV Soccer Boards	-				100,000		100,000
Oak Meadows OSLAD	-				542,000		542,000
Williams Park Renoavtion	-				214,000		214,000
Worthbrook Rubber Repairs	-				150,000		150,000
Columbus Manor Rubber Repairs	-				50,000		50,000
Stony Apshalt	-				540,000		540,000
PAV Arena Seats	-				250,000		250,000
Stony Roof Replacement	-				240,000		240,000
OV Roof	-				900,000		900,000
Menard Center Renovation	-				115,000		115,000
Asphalt Repairs	-				30,000		30,000
Ice Sound System	-				55,000		55,000
OV LED Light Upgrades	-				175,000		175,000
ICE Concessions Remodel	-				125,000		125,000
ICE Coaches Locker Room	-				35,000		35,000
Golf Clubhouse Carpet	-				30,000		30,000
2 Sims for Clubhouse	-				65,000		65,000
Maintenance 4 Post Lift	-				30,000		30,000
Lakeshore OSLAD Prep	-					10,000	10,000
Truck 26	-					40,000	40,000
Truck 06	-					40,000	40,000
McVickers Renoavtion	-					210,000	210,000
Sullivan Renovation	-					650,000	650,000
Menard HVAC	-					90,000	90,000
OV HVAC	-					750,000	750,000
Maint HVAC	-					200,000	200,000
PAV HVAC	-					600,000	600,000
RAC HVAC	-					750,000	750,000
Asphalt Repairs	-					30,000	30,000
PAV Bathroom & Locker Room	-					175,000	175,000
Ice Bleachers	-					50,000	50,000
Ice Dasher Board Repairs	-					50,000	50,000
	1,645,000	1,918,588	4,431,798	4,316,500	3,816,000	3,675,000	18,157,886

Oak Lawn Park District - Comprehensive Plan

<i>Debt Payment Schedule</i>							
Fiscal Years Ending							
	Apr'19	Apr'20	Apr'21	Apr'22	Apr'23	Apr'24	Apr'25
General Obligations Limited Tax Park Bonds based on Debt Service Extension Base							
	Republic Bank of Chicago	Park Ridge Comm. Bank	Park Ridge Comm. Bank	Oak Lawn Park District (Self- Funded)	Republic Bank of Chicago		
	2.53%	1.83%	0.83%	0.72%	3.62%		
Annual Rollover Bond Proceeds	2,029,905	2,081,615	2,149,185	2,182,915	2,225,005	2,247,255	2,269,728
Proceeds for Capital Projects	2,029,905	2,081,615	2,149,185	2,182,915	2,225,005	2,247,255	2,269,728
Debt service; principal, interest and issuance costs							